



#### **Case study: The Amazon innovation model**

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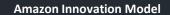












Customer Experience Conference Monday 25<sup>th</sup> February Chris Masey, Account Manager, AWS





# Topics

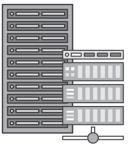
Who are AWS?

Innovation at Amazon:

- Pizza
- Leadership PrinciplesInnovation Methods to TryPrivate Q & A



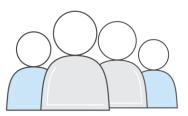
#### **On Premise**



**Equipment** 



**Contracts** 



Resources and Administration



Cost

#### **AWS Cloud**



No Up Front Expense Pay for what you Use



Scale Up and Down



**Agility** 



Self-Service Infrastructure



#### Who We Work With















UCAS







#### Innovation at Amazon



Two-Pizza teams are fast and agile, foster ownership and autonomy



Small, decentralized teams are nimble



Own and run what you build





**Customer Obsession** 

**Ownership** Bias for Action

Invent and Simplify Frugality

Are right, a lot Earn Trust

Learn and Be Curious Dive Deep

Hire and Develop the Best

**Insist on the Highest Standards** 

Have Backbone, Disagree and

**Commit** 

**Think Big** 





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## Customer Obsession

Leaders start with the customer and work backwards. They work vigorously to earn and keep customer trust. Although leaders pay attention to competitors, they obsess over customers.

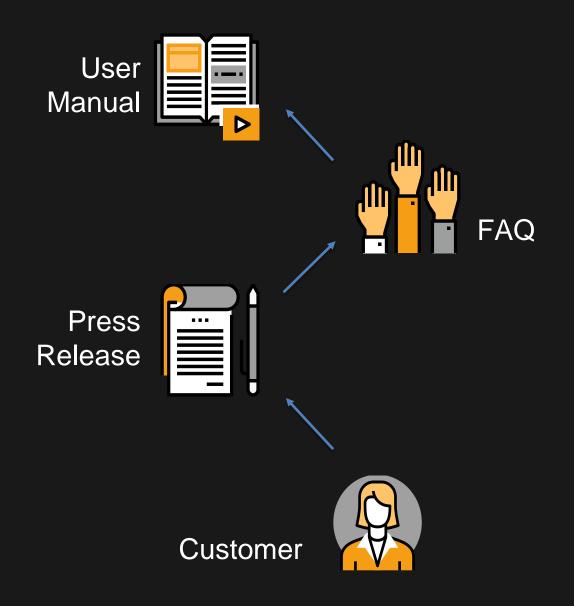




## The 5 Questions







# Working Backwards is a

Use it to get clarity, not to document what you've already decided to do.









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Leaders are right a lot. They have strong judgment and good instincts. They seek diverse perspectives and work to disconfirm their beliefs





#### Willingness to be misunderstood



#### Chapter 1

#### THE DEPARTURE OF BOROMIR

Aragorn sped on up the hill. Every now and again he bent to the ground. Hobbits go light, and their footprints are not easy even for a Ranger to read, but not far from the top a spring crossed the path, and in the wet earth he saw what he was seeking.

'I read the signs aright,' he said to himself. Frodo ran to the hill-top. I wonder what he saw there? But he returned by the same way, and went down the hill again.'

Aragorn hesitated. He desired to go to the high seat himself, hoping to see there something that would guide him in his perplexities; but time was pressing. Suddenly he leaped forward, and ran to the summit, across the great flag-stones, and up the steps. Then sitting in the high seat he looked





#### Willingness to be Misunderstood



1,430

New Services and Features introduced in FY 17

### Millions of

Monthly Active Customers





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Thinking small is a self-fulfilling prophecy. Leaders create and communicate a bold direction that inspires results. They think differently and look around corners for ways to serve customers.





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#### Innovation Methods to Try

**Easy ones:** 

**Harder:** 

2 Pizza Teams

**Working Backwards Press** 

Release & FAQ

Write a 6 Pager

**Be Willing to Fail** 

**Deliver Results – Actually Do** 

What You Planned!



